

Attachment A

- Our contributions to the County's Shared Vision for a healthy, prosperous, livable, environmentally conscious and collaborative community further an aim of "longer and better lives for everyone in San Mateo County."
 - The health of the community requires balanced investments that support an inclusive, economically and demographically diverse population.
 - The social determinants of health play a key role in propelling positive health outcomes.
 - We must continue to evolve how we understand, respond to and heal trauma.
 - We must pay attention to key windows or levers to influence health behaviors.
 - We play an anchoring role in our local health and behavioral healthcare safety net.
- We strive to continue our progress on longer and better lives for all residents with no gaps by race, ethnicity, geography or other demographic factors. All recommendations must consider the likely impact on this fundamental aim.
- We prioritize and will not compromise the safety of our clients, staff or partners as a
 precondition for furthering health for everyone we serve, our workforce and network of
 partners.
- We will rely on the best available science and data to inform our understanding of how we can deliver the highest value to the community.
- We will prioritize actions that can address the root causes of health and well-being of the clients and communities we serve and recognize the long-term effectiveness of prevention and early intervention.
- We will consider options from the point of view of the clients and communities we serve, even when this requires working differently across funding streams or organizational boundaries.
- We will consider the long-term and down-stream consequences of any action we recommend, to understand the ripple effects on the broader safety net our clients/patients rely on and protection of the public's health.
- We will continue to plan for managing fluctuations in our future financial risk, minimizing impacts to clients and staff, by maintaining sufficient reserves where possible.
- We will involve those affected by potential recommendations in our budget planning process.

