

Exhibit A

Request for Proposals – Matrix

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| 1 | Where was the RFP advertised? | <ol style="list-style-type: none">1. The Daily Journal (2 advertisements)2. County Website3. Posted to LinkedIn |
| 2 | In addition to any advertisement, list others to whom the RFP announcement was sent: | None other than above postings |
| 3 | State the total number of RFP's sent to prospective proposers: | Unknown since it was posted to the County website |
| 4 | How many proposals did you receive? | 7 |
| 5 | List in alphabetical order the names of the proposers (or finalists, if applicable) and the location: | <ol style="list-style-type: none">1. Allana Buick & Bers - Oakland, Ca.2. Hollins Consulting – San Francisco, Ca.3. G7ei, Inc. – Royal Oaks, Ca.4. Griffin Structures – Santa Clara, Ca.5. K & B Construction Services – San Francisco, Ca.6. Mack5 – Emeryville, Ca.7. MKC Americas, Inc. – San Francisco, Ca. <p style="text-align: center;">(red indicates successful proposers)</p> |