

## ATTACHMENT 2

### Community Asset Mapping for Prevention and Early Services for Youth



COUNTY OF SAN MATEO  
Inter-Departmental Correspondence  
Human Services Agency



**Date:** December 7, 2016

**TO:** John L. Maltbie, County Manager

**FROM:** Iliana Rodriguez, Agency Director, Human Services Agency  
Louise Rogers, Chief of the Health System  
John Keene, Chief of Probation

**SUBJECT:** **Measure K** Recommendations: Prevention & Early Intervention  
Services for High Risk Children in San Mateo County

**RECOMMENDATION:**

Allocate \$500,000 in **Measure K** funds for Fiscal Years 2017-19 to fund local planning and community asset mapping services to identify prevention and early intervention services for high risk children in the communities of South San Francisco, San Mateo, Coastsides, East Palo Alto, Redwood City/North Fair Oaks and Daly City.

**BACKGROUND:**

At the request of the County Manager's Office, multiple county agencies collaborated together to discuss and to plan prevention services for high-risk children and families. The goal is to identify prevention and early intervention services for youth that overlap county agencies, including child protective services (foster care), health services and juvenile probation, and to develop upstream investment strategies that could lead to downstream positive community outcomes. Measures of success for these children include achieving 3<sup>rd</sup> grade reading proficiency, high school graduation, and enrollment in college or vocational training.

**DISCUSSION:**

The Human Services Agency, Health System and the Probation Department met through the Children and Youth System of Care Committee (CYSOC) and was joined by the First 5 Commission and the Office of Education to determine what services we currently have, what we need, and how to best fill in the service gaps for clients that cross over county service systems. The planning discussion sought to align recommendations with the Big Lift early childhood education investments that are designed to assure all children are reading at grade level by third grade and ultimately enhance youth high school graduation. The group also explored evidence based strategies to guide the conversation and to leverage existing **Measure K** initiatives to be more cost effective and to produce better outcomes.

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### Community Asset Mapping for Prevention and Early Services for Youth

Based on individual agency utilization data, the County identified zip codes in San Mateo County which have a higher rate of youth and families who enter the Probation, BHRS and Child Welfare systems. These zip codes fell in the communities of South San Francisco, San Mateo, Coastsides, East Palo Alto, Redwood City/North Fair Oaks and Daly City. The need is to realign current strategies and implement new strategies that will saturate these high prevalence areas with prevention and early intervention services that will support children, youth and their families to avoid the problems that lead to involvement in the criminal justice, behavioral health and child welfare systems. These services are primarily aligned with specific family needs, community based organizations, early childhood centers, elementary, middle and high schools targeted through the Big Lift. These upstream investments will produce better client outcomes, disrupt the cycle of inter-generational poverty and prevent utilization of higher cost services in the future.

During the group discussions, there were two pilot models that were identified for potential funding in FY 2018-19 to address known gaps. The Pre Lift model targets 0-3 years of age children and is an evidenced based, deep prevention strategy designed to identify and address childhood trauma. This would massively expand existing efforts which are not targeted to families in these zip codes. The Teen Navigation Center for youth is similar to the County's Service Connect program but for foster youth and probation youth and would provide multiple services to youth in one location. These strategies should be paired with complementary strategies that address the specific gaps for children, youth and families in each community.

#### Recommended Actions for FY 2017-19 Budget Cycle

CYSOC's recommendations include starting to design a local planning process in each of the communities in January 2017, with estimated completion of asset mapping for all communities by September 2018. It is anticipated that specific proposals will begin to be submitted in Fall 2017 for inclusion in the FY 2018-19 budget.

Year 1: Community Asset Mapping. The recommendation is to allocate \$500,000 in **Measure K** funds to hire a consultant in early 2017 to conduct analysis, create asset mapping and gap analyses to determine community partners and services in the following areas: South San Francisco, San Mateo, Coastsides, East Palo Alto, Redwood City/North Fair Oaks and Daly City, and engage community service partners and the communities in planning for future services.

Year 2: Implement Recommendations. Propose \$2.7 million in **Measure K** funds to implement pilot models such as the Pre Lift and Teen Navigation Center or other programs based on the results from the planning phase. The planning processes will likely result in additional recommendations but it is too soon to provide estimates.

#### **FISCAL IMPACT:**

The CYSOC workgroup is requesting a **Measure K** funding request of \$500,000 to the Health System for the strategic planning consultant services required in FY 2016-17 and FY 2017-18 and set aside \$2.7 million for the pre lift and one stop teen center pilots.