



**COUNTY OF SAN MATEO**  
Inter-Departmental Correspondence  
County Manager's Office



**Date:** April 6, 2017  
**Board Meeting Date:** April 11, 2017  
**Special Notice / Hearing:** None  
**Vote Required:** Majority

**To:** Honorable Board of Supervisors

**From:** John L. Maltbie, County Manager

**Subject:** Study Session: Capital Financing Plan, Information Technology, Affordable Housing and Measure K Plans

**RECOMMENDATION:**

Accept reports on the following plans and provide direction to staff for preparing the Fiscal Year 2017-19 Recommended Budget:

- A) Capital Projects – Financing Plan; and
- B) Information Technology Plan; and
- C) Affordable Housing Plan; and
- D) Measure K Allocation Plan.

**BACKGROUND:**

At its December 13, 2016 meeting, the Board accepted reports from staff and gave direction on County priorities for the FY 2017-19 budget cycle, including the allocation of Measure K funds. Budget development began in January. Staff provided the Board with a County budget update on February 14, which included a mid-year financial review, five-year general revenue forecast, and discussion of major budget issues, including uncertain state and federal impacts.

Two Board study sessions were scheduled for March 28 and April 11 to get budget direction on the following plans: capital improvement projects, information technology projects, affordable housing initiatives, and Measure K allocations.

At the March 28 Board study session, staff from the County Manager's Project Development Unit (PDU), Public Works, and Parks Department presented a Five-Year Capital Improvement Plan and received direction for preparing the FY 2017-19 Recommended Budget. The Board asked staff to come back with a financing plan and timelines for the following eight projects: Health System Campus, County Office Building #3, Government Center Parking Structure, Lathrop House Relocation, Cordilleras Mental Health Facility, South San Francisco Health Campus, Maple Street Homeless Shelter, and County Radio Shop.

## **DISCUSSION:**

This report includes the following: (1) the financing plan for eight new major capital projects, (2) information technology plan, (3) affordable housing plan and (4) Measure K allocation plan.

### **NEW CAPITAL PROJECTS – FINANCING PLAN**

The table below shows the \$444.4 million financing plan for these projects that were identified through several facilities master planning efforts. These projects will facilitate the reallocation of County staff to office space at County Center, the eventual exit of County offices from parts of the Hall of Justice to accommodate the Courts, and greater provision of services and accessibility to the public.

The County will avoid \$41 million in market-rate lease payments over ten years by building facilities that it will eventually own after paying off the bonds. The new facilities will also be designed for more efficiency, with systems that will reduce operating and maintenance costs.

Measure K funds will not be used for constructing these facilities. Five of the projects will be funded through the issuance of \$337.4 million in lease revenue bonds. Debt service is estimated at \$22.4 million annually for 30 years. Debt service payments will be funded by the General Fund and state/federal reimbursements. There will be approximately \$17.5 million needed for pre-construction costs, which will be funded from General Fund reserves, but these costs will be included in the financing and reimbursed from bond proceeds.

Proceeds from the sale of the Circle Star properties (\$80 million) will be used to fund three projects: County Office Building #3, County Radio Shop and relocation of the Lathrop House.

General Fund Reserves in the amount of \$27 million will fund a part of the cost of the Health System Campus, County Office Building #3 and Government Center Parking Structure.

		<b>FUNDING SOURCES</b>		
<b>Major Capital Projects</b>	<b>Cost Estimates</b>	<b>Bonds (Borrowing)</b>	<b>General Fund</b>	<b>Circle Star Proceeds</b>
<b>San Mateo-Redwood City Campus:</b>				
Health System Campus	\$ 120,770,000	\$108,770,000	\$12,000,000	
County Office Building #3	86,800,000		12,000,000	74,800,000
Govt Center Parking Structure	44,780,000	41,780,000	3,000,000	
Lathrop House Relocation	900,000			900,000
<b>Other Projects:</b>				
Cordilleras Mental Health	\$ 125,650,000	\$125,650,000		
South SF Health Campus	39,825,000	39,825,000		
Maple St Homeless Shelter	21,400,000	21,400,000		
County Radio Shop	4,300,000			4,300,000
<b>TOTALS</b>	<b>\$444,425,000</b>	<b>\$337,425,000</b>	<b>\$27,000,000</b>	<b>\$80,000,000</b>
Annual Debt Service		\$ 22,430,000		

## INFORMATION TECHNOLOGY (IT) PROJECTS PLAN

Over the last year, the Information Services Department (ISD) led a planning process with departments to identify Countywide and department-specific technology needs over the next five years. The following themes emerged as priorities, which have been used to guide the \$65.5 million IT Projects Plan for the FY 2017-19 budget cycle:

- Mobile workforce and mobile solutions
- Access to data from multiple sources
- Document management and collaboration
- Network bandwidth and WiFi availability
- Moving to the “cloud”
- Geographic Information Systems (GIS)
- Disaster recovery (DR) and continuity of operations planning (COOP)

### Countywide IT Infrastructure – Measure K Recommendation (\$10 million)

Approximately \$5 million in annual Measure K funds have been allocated toward Countywide IT enterprise and infrastructure projects. County departments continue to modernize their applications and business systems. Our workforce and clients are increasingly moving toward mobile technologies, requiring constant changes to our communications and technology infrastructure, including network bandwidth, data center capacity, and data security.

Below is a summary of Measure K projects:

<b>FY 2013-17 MEASURE K FUNDED PROJECTS</b>
Open Data Portal
Public WiFi - 28+ sites
Fiber Network 13 key sites
Windows Server Upgrades-70 physical/1,000 virtual
Video Conferencing Backbone Replacement
Network Edge and WiFi 1,300 network ports upgraded
Office 365 E-Mail System 7,000+ accounts
Data Backup – Cloud

**Spent  
\$22.8 million**

<b>FY 2017-19 MEASURE K RECOMMENDED PROJECTS</b>
Fiber Network Expansion
Network Improvements
Business Continuity/Disaster Recovery
County Data Center in Regional Operations Center (ROC)
Voice over IP (VOIP) Phone System
Updates to ISD Radio and Data Facilities
Public WiFi Site Expansion
Video Conferencing Improvements

**Recommend  
\$10 million**

### Department-Specific IT Projects and Funding (\$55.5 million)

In addition to Countywide needs, departments submitted over 150 project requests totaling approximately \$85 million in one-time capital expenses (CapEx), and estimated ongoing operating expenses of \$46 million (existing and new OpEx). From this large list of requests,

staff is recommending 42 projects totaling \$55.5 million in one-time funding be included in the FY 2017-19 budget in the following areas: GIS, Document Sharing, Public Safety, Health, and the Property Tax System. These projects are listed below.

<b>FY 2017-19 RECOMMENDED DEPARTMENT IT PROJECTS</b>	<b>Department Funding</b>	<b>General Fund Non-Dept</b>	<b>Prop 172 Public Safety</b>
Assessor-County Clerk-Recorder-Elections:			
- Voting System	5,000,000		
- Property Assessment System (partial)		600,000	
- EZ Access (EAI) Interim Solution		2,500,000	
- Geographic Information System GIS)	600,000		
- Imaging (Preservation – Kofile)	400,000		
County Manager's Office - Budget System		500,000	
Controller's Office Property Tax System (partial)		200,000	
District Attorney – Electronic Case File Mgmt	250,000		
Health System:			
- Automated Drug Pharmacy Storage	650,000		
- Food & Nutrition Patient Diet Information System Replacement	220,000		
- Refrigeration Temperature Mgmt System Replacement	200,000		
- Remote Medication Dispensing Service	380,000		
- Replace Patient Accounting & Billing	9,000,000		
- Workforce Mgmt Staff Scheduling	700,000		
Housing – Technology Refresh	100,000		
Human Resources – Document Mgmt	150,000		
Human Services Agency:			
- Agency Readiness	750,000		
- Case Management	3,379,000		
ISD – Geographic Information System		700,000	
ISD – Marshall Radio Shop & Data Center		2,000,000	
ISD – Mobility	100,000		
ISD - Radio Upgrade and ROC Support			6,000,000
ISD – SharePoint Tools	200,000		
Parks - GIS		204,459	
Planning-Case Mgmt Electronic Doc Review	100,000		
Probation – Info Mgmt System			4,700,000
Probation – Document Management		125,000	
PSC 911 Dispatch – NextGen911		77,000	
Public Works – GIS		175,000	
Public Works – JCI Physical Security		300,000	
Sheriff – AFIS and Mobile Readers		596,000	
Tax Collector – Property Tax System	5,573,364	9,090,118	
<b>TOTAL One-Time Costs (CapEx)</b>	<b>\$27,752,364</b>	<b>\$17,067,577</b>	<b>\$10,700,000</b>
<b>Estimated Increase in Ongoing Support Costs (OpEx) = &lt; \$1 million</b>			

### **Ongoing Costs and Future IT Projects**

Increases in annual ongoing support costs for recommended projects is less than \$1 million. Projects that were not recommended for funding in FY 2017-19 will be considered for the FY 2019-21 budget cycle. ISD is also working with County Purchasing to pilot a Countywide PC and laptop leasing program so that timely replacement of equipment for employees is possible and affordable.

There are two major priority projects that received partial or no funding in this plan: the Property Tax Replacement Systems for the Assessor and Controller's Offices, and the replacement of the infrastructure that supports the Countywide Radio System. These will be included in future budgets as more information is gathered on costs and ability to fund.

### **AFFORDABLE HOUSING - MEASURE K RECOMMENDATIONS**

Since 2012, San Mateo County has contributed \$56 million to the development and preservation of affordable housing. That funding has come from a variety of sources including the Federal HOME and CDBG allocations and the Affordable Housing Fund (AHF) which was established by the Board of Supervisors in 2012.

Since 2012, the AHF has been funded by \$20.38 million in Measure A funds (now Measure K), \$15.5 million in "boomerang" funds from the dissolution of the redevelopment agencies, and \$9.8 million from the County Moving to Work Program. Over the past four years, the AHF has contributed \$28.8 million toward the development of 864 new affordable units in 16 housing projects located throughout the County. About 25% of those new units are supportive housing that are or will be occupied by County clients including homeless veterans, the frail elderly and people with serious mental illnesses. The total value of these 16 housing developments is \$550 million. On average, the AHF provides about 10% of the total cost of a project and contributes \$62,000 per unit for completed projects.

In 2015, \$3.92 million from the AHF was used to assist two non-profits with the purchase of two apartment buildings to maintain affordable rents for the tenants. Funding for preservation of affordable units was increased in June of 2016 when the Board established the Affordable Rental Preservation Pilot Program (ARPPP) and allocated \$10 million in Measure K funds. A total of 86 units have been preserved with \$13.1 million in County assistance over the past two years.

The County contributions to preservation projects has ranged from 20% to 50% of the property purchase price. In addition to purchase support for two buildings, the AHF provided \$3 million more for property repairs and improvements. The purchase and repair costs bring the average County contribution per unit for preservation units to \$152,000. Compared to the AHF new development investments, the preservation program costs are over twice the new unit average and the County share of total costs are two to five times higher.

We are recommending the allocation of \$30 million in Measure K funds for Affordable Housing Initiatives in the FY 2017-19 budget cycle with the majority of funding supporting development of new affordable housing units. We expect requests for about \$17 million in AHF funding from projects on schedule to close in the upcoming two fiscal years. These projects will create 600 new units for seniors, veterans and families. We also anticipate requests for \$11.5 million in pre-development support for another 800 units.

Our recommendation of \$22 million in Measure K funds for FY 2017-19 for new development will fund 600+ units in projects expected to close and about 30% of the pre-development requests.

We recommend consideration of two options for \$5 million of the \$30 million Measure K allocation. One alternative is loaning the Housing Endowment and Regional Trust (HEART), \$5 million to create a revolving loan fund for pre-development expenses for teacher housing and other work force projects. The second option is funding an additional 45% of the anticipated pre-development cost, for a total of 75% of the pre-development for new units.

The balance of the \$30 million will continue to fund shared housing, enhanced apartment inspections and tenant assistance programs, and fund staffing to carry out priority programs.

Two additional points about the funding recommendations for FY 2017-19 for Affordable Housing Initiatives should be noted. In past years, the Department of Housing has received about \$2 million a year in federal HOME and CDBG funding for affordable housing development. Those funds have been used for new affordable housing development. Since the HOME and CDBG programs are not included in the President's budget, that money will not be included in the FY 2017-19 Recommended Budget. However, we suggest that if that funding is received, it be added to the AHF and used for pre-development costs.

The second point is that the recommendations do not include additional funding, beyond the current \$800,000 balance, for the preservation pilot program. Due to the high County investment per property plus the added requests for repairs which create high per unit costs, we recommend that the Board direct staff to research and report back in October on more cost effective ways to preserve affordable units.

Measure K funding recommendations for affordable housing initiatives are summarized below:

<b>Affordable Housing Funding Category</b>	<b>Recommended FY 2017-19</b>	<b>Comments</b>
Affordable Housing Fund (AHF)	\$ 22,000,000	Covers most gap projects plus 30% of pre-development pipeline projects
HEART or AHF	5,000,000	HEART: Pilot revolving fund or additional 45% of pre-development pipeline projects
Tenant Assistance Programs	1,400,000	Continues existing supportive programs, expands legal aid
Ongoing Programs and Staffing	1,600,000	Project and programs continuation funding
<b>MEASURE K TOTAL</b>	<b>\$ 30,000,000</b>	
CDBG and HOME	\$ 4,000,000	Not in HUD budget – if received add to AHF
<b>Potential TOTAL</b>	<b>\$ 34,000,000</b>	

## MEASURE K ALLOCATION PLAN - FY 2017-19 RECOMMENDED BUDGET

Measure K is the half-cent general sales tax that was initially approved by San Mateo County voters in November 2012 as Measure A. The Board began allocating these revenues in the FY 2013-15 budget cycle. While the passage of Measure K in November 2016 extended the tax for twenty more years, it did not increase the tax rate. Actual receipts have been relatively flat at \$81 million over the last three years. For planning purposes, we are projecting 2% annual growth for the next five years. About \$42 million or 50% of Measure K revenues have been committed to ongoing initiatives guided by Board priorities and the Shared Vision 2025 goals. Based on Board direction at its December 13, 2016 meeting, we are recommending that Measure K be allocated as follows:

<b>FY 2017-19 Measure K Allocation Recommendations</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>
<b>Carryover Projects (Attachment 1)</b>	<b>\$ 121,000,000</b>	<b>TBD</b>
<b>New and Continuing Initiatives:</b>		
Continuing Initiatives (Attachment 2) – pending review	\$ 42,000,000	\$ 42,000,000
Affordable Housing Initiatives (total \$30 million over 2 yrs)	15,000,000	15,000,000
North County Healthcare (Seton/Verity agreement)	5,000,000	5,000,000
County Match – Whole Person Care Pilot	2,000,000	2,000,000
Set aside for state/federal backfill (\$5M) and FAA ruling on use of jet fuel sales tax for airport operations (\$3M)	8,000,000	8,000,000
Board District-Specific Funds (\$1.4M per District over 2 yrs)	3,500,000	3,500,000
New Capital Projects – Parks	3,000,000	3,000,000
Community Asset Mapping – High Risk Youth	2,500,000	2,500,000
<b>Subtotal New and Continuing</b>	<b>\$ 81,000,000</b>	<b>\$ 81,000,000</b>
<b>Reserves at 10% Policy Minimum</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>
<b>TOTAL</b>	<b>\$ 210,000,000</b>	<b>\$89,000,000 +carryover</b>

### **FISCAL IMPACT:**

If the Board provides direction to proceed with the plans as discussed at the March 28 and April 11 study sessions, staff will use the information to prepare the County's FY 2017-19 Recommended Budget. The budget will be submitted to your Board on June 1, 2017. Public hearings on the budget are scheduled for June 19-21, 2017.

Over the next two years, these plans would exhaust all but \$5 million of the Circle Star proceeds. The draw on General Fund reserves over the two-year period would be \$96 million. This would leave enough reserves to meet the 10% minimum policy requirement, but little room to address potential State and Federal cuts. We recommend setting aside \$5 million in Measure K funds for each of the next two years (total \$10 million) to use as backfill until more is known about state/federal impacts and preparations for ongoing solutions can be made.

We will continue to provide the Board with updates on major budget issues and impacts. Should reserve levels exceed minimum policy requirements, we will include funding for unfunded priorities identified in this report in September Revisions for Board consideration.

## BALANCES OF BOARD-APPROVED ONE-TIME PROJECTS AND INITIATIVES FYs 2013-2017

Project	Amounts
<b>Public Safety</b>	
Public Safety Regional Operations Center (911 Dispatch/EOC/Data Center)	29,840,408
Pescadero Fire Station	1,547,663
Skylonda Fire Station Replacement	4,500,000
County Fire Engine Replacement Fund	2,093,482
Human Trafficking and Services for Commercially Sexually Exploited Children - Human Services	139,060
Human Trafficking and Services for Commercially Sexually Exploited Children - Probation	26,031
Human Trafficking and Services for Commercially Sexually Exploited Children - Sheriff	131,622
CORA - Legal Expenses	25,000
Re-entry Employment Preparation for formerly incarcerated	157,570
Coastside Response Coordinator	21,678
School Safety Officers (Sheriff)	27,099
<b>Total</b>	<b>38,509,613</b>
<b>Health and Mental Health</b>	
1st year of Verity (Seton) Agreement for North County health services	1,945,042
Public Health Nurse Program	241,362
Jail Alternate Program	44,381
Coastside Medical Services	140,344
Respite Center Health (Mental Health System of Care for Adults)	1,128,533
<b>Total</b>	<b>3,499,662</b>
<b>Youth and Education</b>	
Big Lift - Early Learning and Care Trust Fund	12,838,770
Transitional Housing for Emancipated Foster Youth	1,782,842
Foster Youth Services AB403	1,244,660
COE and Schools Coordination	59,050
Early Childhood Community Teams	513,333
Early Onset Bipolar	174,797
Mental Health First Aid	216,380
StarVista Daybreak Foster Youth Training	71,934
At-Risk Foster Youth Services	478,921
Library Summer Reading Programs	366,000
PES Case Management	42,939
Pre-to-Three	227,027
Residential Substance Use Treatment (Prevention / Early Intervention)	386,250
Supported Training Employment Program	17,318
Students with Amazing Goals (SWAG) - local match	349,816
Youth Outpatient Case Management	478,825
Youth Trauma Intervention	62,907
Community Collaborative East Palo Alto	10,569
4H UC Coop Extension-Healthy Living Ambassadors Program (District 3)	10,000
One EPA Youth Program-Sponsored Employment Program (District 4)	15,000
<b>Total</b>	<b>19,347,338</b>
<b>Housing and Homelessness</b>	
Housing Preservation	2,155,719
Affordable Housing 3.0 & 4.0	7,816,143



## BALANCES OF BOARD-APPROVED ONE-TIME PROJECTS AND INITIATIVES FYs 2013-2017

Project	Amounts
BHRS-Residential Treatment Providers Property Debt Assistance	21,826
21 Elements CCAG	1,407
RRHHL One Day Count Homeless	9,236
RRHLL Program Auditing Needs	49,333
RRHHL HOT Expansion	467,007
RRHHL Abode Services	107,745
RRHHL Focus Strategies	53,430
RRHHL MVP Diversion	10,877
RRHHL Shelter Needs	18,775
RRHHL Abode Contract	229,251
One Time Homelessness Services	3,263,592
Farm Labor Housing Rehabilitation and Replacement	1,372,281
HOPE Plan Implementation	1,969,821
Housing Innovation Fund	284,494
Affordable Housing	146,408
Augmented Housing Inspection Program Pilot	98,426
HIP Shared Housing	196,571
Middlefield Junction	100,000
PCRC Landlord/Tenant Mediation Program	143,648
HSN Special Program Implementation	55,778
AgreeYa Clarity IT Support	82,320
BitFocus Clarity Human Services	58,419
Homeless Outreach Teams	31,333
EPA Homeless Shelter Operating Expenses	69,343
ITA - Clarity & FRC Database	146,617
Mobile Hygiene Unit	50,000
Mobile Home Park Outreach	16,245
<b>Total</b>	<b>19,026,045</b>
<b>Parks and Environment</b>	
Parks Department Capital Projects	4,333,940
Natural Resource Management	1,005
Groundwater Study	107,356
Parks Baseline Mapping	22,083
San Mateo County Parks (Master Plan)	550,000
Midpen Regional Open Space District for Ravenswood Bay Trail Connection Project	860,882
Sanchez Adobe Renovation	800,000
Parks Maintenance	2,101,628
San Mateo County Parks (Playground Improvements)	142,348
Student Conservation Association (Environmental Youth Corps)	19,492
Pacifica Land Trust (Trail Planning and Construction of Pedro Point Headlands)	42,396
Pescadero Old Haul Road Sediment/Bridge Repairs	101,036
Wavecrest Trail	117,053
Parks (Volunteer Stewardship Corps)	217,943
Parks Concessions Study	163,611
Student Conservation Association (Computer-Based Natural Resource Database GIS)	156,991

## BALANCES OF BOARD-APPROVED ONE-TIME PROJECTS AND INITIATIVES FYs 2013-2017

Project	Amounts
Parks Shuttle Program	60,049
Coyote Point Marina Concessions	27,669
<b>Total</b>	<b>9,825,482</b>
<b>Older Adults and Veterans</b>	
District Attorney Elder Abuse	1,167,047
AAS Elder Dependent Adult Protection	85,495
Friendly Visiting and Meals Express Programs	147,719
Dementia-Capable Services and Supports	297,026
Foster City Village- services to seniors (District 2)	16,667
Kinship Caregiver Mental Health Counseling	68,435
Friendship Line	8,625
EMS Falls Prevention	10,931
Veterans Services	88,596
<b>Total</b>	<b>1,890,541</b>
<b>Community</b>	
Buildings and Facilities Infrastructure (Capital Projects)	11,317,282
Bicycle and Pedestrian Coordinator	38,097
North Fair Oaks General Plan Implementation	2,532,572
Technology Communications Infrastructure/Network System Upgrades	6,920,641
Library Capital Needs	242,296
Library Capital - EPA	424,980
1 Million Pounds of Food (Second Harvest)	47,984
Immigrants and Veterans Services	87,216
Community Legal Aid Services	125,021
Peninsula Family Services (District 2)	31,667
Peninsula Family Services (District 5)	40,833
SamTrans - Youth, Elderly, Disabled	5,000,000
<b>Total</b>	<b>26,808,589</b>
<b>Other</b>	
Unallocated District Specific	1,880,475
<b>Total</b>	<b>1,880,475</b>
<b>Total One-Time and Rollovers ALL (pending review)</b>	<b>120,787,745</b>

CONTINUING INITIATIVES (pending review)		Amount
<b>Public Safety</b>		
County Fire Engine Replacement Fund		1,500,000
School Safety Officers (Sheriff)		552,764
Human Trafficking and Services for Commercially Sexually Exploited Children (Sheriff)		232,558
CORA - Legal Support for Domestic Violence Victims		77,250
Coastside Response Coordinator		65,785
	<b>Total</b>	<b>2,428,357</b>
<b>Health and Mental Health</b>		
Respite Center Health (Mental Health System of Care for Adults)		1,058,000
Home Visit Expansion		1,142,259
Coastside Medical Services		596,329
Public Health Nurse Program		524,943
Jail Alternate Program		267,669
SMART Health (Mental Health System of Care for Adults)		86,862
	<b>Total</b>	<b>3,676,062</b>
<b>Youth and Education</b>		
Early Learning and Care Trust Fund - Big Lift		2,500,000
Family Resource Center Expansion (Prevention / Early Intervention)		1,593,414
Pre-3/Partners Enhancement (Prevention / Early Intervention) BHRS and FHS		955,899
At-Risk Foster Youth Services		1,030,000
Expansion of Youth Mental Health Outpatient Services- Youth Outpatient Case Management		1,114,220
Early Childhood Community Teams in South SF/Daly City, Redwood City and Coast		679,800
Trauma Related Interventions (Prevention / Early Intervention)		592,250
Early Onset Bi-Polar Intervention (Prevention/Early Intervention)		424,360
Supported Training for Emancipated Foster Youth		400,000
Residential Substance Use Treatment (Prevention / Early Intervention)		236,250
Library Summer Reading Programs		366,000
Psychiatric Emergency Case Management (Prevention / Early Intervention)		291,004
Youth Mental Health First Aid (Prevention/Early Intervention)		259,708
Daybreak and Transitional Youth Services (StarVista, Human Services Agency)		221,450
Coordination between Schools and County COE Director and Liaisons (Prevention/Early Interventic		163,822
Parenting Project (Prevention / Early Intervention)		191,200
School Police and Community Collaborative - East Palo Alto (Prevention/Early Intervention)		116,390
Court Appointed Special Advocates (CASA) for Foster Care		108,212
4H Youth Development Program (District 3)		30,000
	<b>Total</b>	<b>11,273,979</b>
<b>Housing and Homelessness</b>		
HOPE Plan Implementation		2,197,230
Rapid Re-Housing and Housing Locator (RRHHL) Homeless Support		1,200,000
RRHLL Abode Contract		1,050,883
RRHHL Abode Services		847,857
RRHHL Focus Strategies		57,280
RRHHL HOT Teams Expansion		365,577
RRHHL Medical Services		247,200
RRHHL Program Auditing Needs		20,000
RRHHL MVP Diversion		11,203
Farm Labor Housing Rehabilitation and Replacement		750,000

<b>CONTINUING INITIATIVES (pending review)</b>		<b>Amount</b>
East Palo Alto Homeless Shelter Operating Expenses		541,059
Core Service Agencies Emergency Housing Assistance		451,758
Augmented Housing Inspection Program Pilot		398,087
Homeless Outreach Teams (HOT)		329,458
Bit Focus- Clarity case management system		189,935
IT Support - Clarity system & Family Resource Center (FRC) database		106,342
HIP Shared Housing		175,000
21 Elements CCAG		87,500
Peninsula Conflict Resolution Center (PCRC) Landlord/Tenant Mediation Program		80,000
	<b>Total</b>	<b>9,106,369</b>
<b>Parks and Environment</b>		
Parks Maintenance		2,200,000
	<b>Total</b>	<b>2,200,000</b>
<b>Older Adults and Veterans</b>		
District Attorney Elder Abuse		908,981
Elder and Dependent Adult Protection Team		675,263
Dementia-Capable Services and Supports		463,500
Veterans Services Office		299,092
Friendship Line		206,000
Friendly Visiting and Meals Express Programs		146,904
Ombudsman Services		114,981
Kinship Caregiver Mental Health Counseling		77,250
Emergency Medical Services (EMS) Falls Prevention		41,416
	<b>Total</b>	<b>2,933,387</b>
<b>Community</b>		
SamTrans - Paratransit Services		5,000,000
Network System Upgrades and IT Infrastructure		5,000,000
Community Legal Aid Services		360,500
Measure A Outreach Coordinator		150,000
Bicycle and Pedestrian Coordinator		75,000
Second Harvest Food Bank		150,000
MCO Airport Support		225,800
	<b>Total</b>	<b>10,961,300</b>
<b>Total Ongoing ALL (pending review)</b>		<b>42,579,454</b>