



**COUNTY OF SAN MATEO**  
Inter-Departmental Correspondence  
Health System



**Date:** February 11, 2015  
**Board Meeting Date:** March 17, 2015  
**Special Notice / Hearing:** None  
**Vote Required:** Majority

**To:** Honorable Board of Supervisors

**From:** Jean S. Fraser, Chief, Health System  
Stephen Kaplan, Director, Behavioral Health and Recovery Services

**Subject:** Amendment to the Agreement with Horizon Services, Inc.

**RECOMMENDATION:**

Adopt a resolution authorizing an amendment to the agreement with Horizon Services, Inc. for substance use disorder services, increasing the amount by \$124,153 to an amount not to exceed \$2,052,247.

**BACKGROUND:**

On July 23, 2013, your Board approved an agreement with Horizon Services, Inc. for the term July 1, 2013 through June 30, 2014 in the amount of \$992,508, to provide alcohol and drug treatment and recovery services for San Mateo County residents. These services are essential to supporting individuals in long term recovery as they progress through all phases of wellness/recovery, including periods of relapse.

On April 22, 2014, your Board approved a first amendment to the agreement extending the term of the agreement through June 30, 2015, and increasing the maximum obligation by \$902,508 to \$1,895,016.

On May 30, 2014, the Chief of the Health System approved a second amendment to the agreement to provide a cost of living adjustment, increasing the maximum obligation by \$33,078 to \$1,928,094, with no change to the term of the agreement.

**DISCUSSION:**

On September 30, 2014, your Board approved a Health System budget revision, funded through the capitated Medi-Cal expansion (MCE) with the Health Plan of San Mateo (HPSM) to provide high-risk Medi-Cal beneficiaries access to substance use detoxification, treatment, and case management services. Residential substance use detoxification and case management is critical to engage frequent users of the County's hospital and psychiatric emergency department, as these users often have other

complex conditions. This agreement will allow for the purchase three additional detoxification beds, for a total of 15 beds at Horizon Services, Inc. The amendment also expands services through: extended assessment, case management, and linkage to connect clients to medication assisted treatment and other identified substance use services to support recovery. Horizon Services, Inc. operates the only licensed non-medical residential detoxification facility in San Mateo County. Under the Administrative Memorandum B-1, BHRS contracts providing residential services and related supports are exempt from the requirement for a Request for Proposals process.

The amendment and Resolution have been reviewed and approved by County Counsel as to form.

The agreement contributes to the Shared Vision 2025 outcome of a Healthy Community by providing individuals and families in San Mateo County with residential detoxification and stabilization services, case management and linkages to medication assisted treatment, and other needed substance use services to support recovery. Successful discharge occurs when a program participant completes detoxification services and is in transition to the next appropriate level of care. Research shows that the longer participants are retained in an appropriate level of treatment, the more likely they are to achieve long term recovery. A participant's willingness to continue in treatment is a key element to successful stabilization and progress towards sustained recovery. It is anticipated that 95% of clients will achieve a successful detoxification discharge.

**PERFORMANCE MEASURE(S):**

Measure	FY 2013-14 Actual	FY 2014-15 Projected
Percentage and number of program participants with a successful detoxification discharge	94% 675 participants	95% 705 participants

**FISCAL IMPACT:**

The term of the agreement is July 1, 2013 through June 30, 2015. The amount of the agreement is being increased by \$124,153 to an amount not to exceed \$2,052,247. Of this amount, it is anticipated that HPSM's capitated MCE funding will fund \$124,153 (100%) of the increase, with no Net County Cost. Funds for these services are included in the FY 2014-15 Adopted Budget.