

FY 2015-17 SHARED VISION 2025 PRIORITIES

HEALTHY AND SAFE COMMUNITY

Reduce Crime

Recidivism Rates

- Support formerly incarcerated individuals in the community so they can become self-sufficient with stable housing, basic needs, employment and healthcare
- Collaborate with community partners to provide effective supervision for medium and high risk AB109 supervisees
- Place eligible offenders in appropriate alternatives to custody in a timely manner
- Track and measure outcomes to ensure continued reduction in recidivism

Violent crimes

- Target prevention and early intervention strategies in high violent crime rate areas
- Utilize technology within the community to more quickly solve crimes
- Invest in assessments of at-risk families
- Identify ways to more aggressively intervene in mental health cases

Residents report feeling safe

- Educate and engage residents in programs to keep their neighborhoods safe
- Ensure school safety and reduce truancy through mental health services, stakeholder outreach and collaboration, and teacher and parent education

Substantiated child abuse referrals

- Target prevention and early intervention strategies in areas with higher rates of child abuse and out of home placements
- Address the complex needs of commercially sexually exploited children
- Increase coordination of health care for children and youth in foster care
- Expand Family Resource Centers to prevent child maltreatment
- Provide trauma-informed therapy for all victims of child abuse

Increase Life Expectancy

Life expectancy

- Make improvements in communities with life expectancies below the county average
- Provide culturally responsive services to race and ethnic groups with life expectancies below the county average
- Enhance mental health support for youth and adults, including prevention and early intervention services
- Keep children and adults at home and out of institutions
- Rebuild Cordilleras for the 21st Century

Health coverage

- Support enrollment and retention of health coverage, including Medi-Cal, Covered California health plans, Healthy Kids, and Access to Care for Everyone (ACE)
- Sustain our successes as one of only three counties in California with universal health coverage for children, and achieving an insurance coverage rate for children of 95%
- Continue outreach and assistance to connect low-income residents to health coverage

Children's physical fitness

- Promote physical fitness of our youth in areas with high rates of obesity and students who do not meet physical fitness standards
- Make the healthy choice the easiest choice through policy changes on sugar-loaded drinks and healthy transportation
- Assess the proximity of parks and open space to schools and neighborhoods

PROSPEROUS COMMUNITY

Improve Affordability of Housing and Basic Needs

Housing affordability

- Address the housing needs of low-income residents who spend more than 30% of their income on housing or have mental health and/or medical needs for supported housing and board and care placements
- Provide supportive housing for older foster youth who are transitioning to independence
- Explore a pilot rapid rehousing program
- Stimulate new affordable housing projects by working directly with partners through development funding (Affordable Housing Fund)
- Identify opportunities to support residents aging in place
- Explore the impacts of living wage and rent control ordinances

Employment

- Provide employment opportunities, services and resources for individuals and families seeking employment or training to move into industries with higher wages
- Continue the Employability Improvement Program (EIP) for clients to leverage counseling and job-supervision resources
- Connect unemployed residents with local businesses through job search support, interview preparation, apprenticeships and training and work experience
- Pursue partnerships with regional employers to create job opportunities for clients
Help individuals with significant barriers gain and maintain employment

Poverty

- Help low-income residents meet their basic needs through safety net services
- Determine strategies for handling the limited supply of affordable housing and the high cost of living, which remain a challenge for low-income families
- Prevent and address homelessness, and provide support towards stability and self-sufficiency for low-income and vulnerable populations including those released from jail, discharged from the hospital and other institutions, emancipating foster youth, veterans, immigrants, older adults, individuals with disabilities and victims of violence
- Assess safety net needs in the county

Close Education Achievement Gaps

Third grade students reading at proficiency

- Improve access to and quality of early childhood education focused in school districts that are below the goal of 80% of students meeting third grade reading standards
- Collaborate with community partners on early childhood education and achievement
- Continue summer learning opportunities that enable children to maintain their academic and developmental gains

High school graduation rates

- Reduce truancy and improve school attendance and academic performance
- Encourage youth to participate in local government and community organizations to promote leadership and positive development

LIVABLE COMMUNITY

Improve Transit Accessibility

Alternate commute trips

- Maintain and increase public transportation options and reduce congestion
- Support healthy commutes including biking and public transit for residents and employees
- Support access to public transportation for older adults and individuals with disabilities
- Support bicycle and pedestrian safety

Increase Community Engagement

Voter turnout

- Increase opportunities for citizen participation in community decisions
- Evaluate existing and alternative voting systems

Visits to all County Parks

- Complete and implement the Parks Strategic Master Plan
- Expand programs focused on youth, health and environmental literacy
- Increase access to County Parks through transportation alternatives
- Establish volunteer stewardship corps
- Apply a business approach to park management to increase revenue streams

Visits to County Libraries and eBranch

- Increase library programs and services that support the literacy, health and economic needs of all residents
- Improve and expand public access to technology and online experiences
- Cultivate increased involvement and advocacy in support of library services
- Deliver library collections that reflect the diverse interests of the community
- Support facility improvements that promote learning, creativity and community pride

ENVIRONMENTALLY CONSCIOUS COMMUNITY

Reduce Greenhouse Gas Emissions

Per capita emissions

- Prevent and prepare for climate change (Adaptation/Emergency Preparedness)
- Work collaboratively with public and private partners to prepare for and prevent sea level rise resulting from climate change to protect infrastructure and assets
- Implement the Climate Action Plan for government operations and the Energy Efficiency Climate Action Plan for unincorporated areas to reduce greenhouse gas emissions
- Maintain healthy urban and natural forests in County parks

Vehicle miles traveled

- Expand telecommute and flex schedule options for County employees where appropriate
- Reduce emissions from the County vehicle and equipment fleet through acquisition of electric and hybrid vehicles and promotion of car share for employees

Electricity consumption

- Increase the energy efficiency of County facilities through the implementation of the Strategic Energy Master Plan
- Explore renewable energy projects such as solar photovoltaic and wind energy systems
- Explore the impacts of establishing a Community Choice Aggregation program

Conserve and Protect Natural Resources

Per capita water consumption

- Reduce water consumption in high use communities
- Collaboratively manage surface water and groundwater quantity and quality
- Ensure all areas of the county have long term access to adequate potable water supplies

Air quality

- Improve air quality by reducing harmful emissions from wood smoke
- Plant the right trees in the right spaces in urban County parks

Per capita trash disposal

- Comply with AB 939 solid waste disposal limits and minimize waste generated
- Divert 75% of all waste from landfills by 2020 through recycling and composting
- Work towards zero waste through waste diversion and waste-to-energy technologies

Open Space

- Work collaboratively with public and private landowners to develop a network of connected trails through property acquisitions, easements and cooperative agreements
- Protect open spaces through expansion of the County Park system

COLLABORATIVE COMMUNITY

Open, Responsive and Effective Government

Aaa/AAA credit rating

- Continue the County's ten-year plan to pay down its pension obligations by 2023
- Maintain operating reserves of at least 15% in addition to 3% contingency reserves
- Evaluate programs to continuously improve services and set priorities for funding

Views of data sets in Open Data portal

- Improve capacity to collect and use performance data to manage toward outcomes
- Complete an Open Data strategic plan
- Make more County services, data and information available online and expand automation
- Expand presence in social media and interactive media

Customer satisfaction rating

- Continue existing Measure A initiatives that are making an impact in the community
- Continue modernization and maintenance of capital and technology infrastructure
- Prioritize and implement suggestions for improvement from customer surveys
- Set clear customer satisfaction expectations with staff and provide training
- Improve communication and engagement so residents feel connected to their government
- Track, measure and report County collaborative efforts that produce tangible results
- Deliver culturally responsive services to address the needs of our diverse communities