



2495 S. Delaware Street
San Mateo, CA 94403
(650) 574-4347

Actual
2019

Actual
2020

Budget
2021

Estimated
2021

Proposed
2022

Revenues

310.000	Other Funding					
	State Funding - Major Maintenance	\$ -	\$ -	\$ -	\$ -	
	State Funding - Other	\$ -	\$ -	\$ 132,830.00	\$ 132,830.00	\$ 100,000.00
	CFSA Revenue Protection Insurance	\$ -	\$ -	\$ -	\$ -	
	PPP Grant	\$ -	\$ 707,693.00	\$ -	\$ 681,500.00	
	Total:	\$ -	\$ 707,693.00	\$ 132,830.00	\$ 814,330.00	\$ 100,000.00
410.000	Fair Admissions Revenue:					
	Regular Fair Admissions	\$ 588,606.00	\$ -	\$ 250,000.00	\$ 769,005.00	\$ 600,000.00
	Advance Admission Sales	\$ 94,767.90	\$ -	\$ 50,000.00	\$ 155,665.00	\$ 125,000.00
	Discount Admission Sales	\$ 45,548.05	\$ -	\$ 25,000.00	\$ 43,799.40	\$ 40,000.00
	Participant Tickets	\$ -	\$ -	\$ -	\$ -	
	Concert Tickets	\$ 101,948.30	\$ -	\$ -	\$ -	
	Parties/Picnics for Public	\$ -	\$ -	\$ -	\$ -	
	Total:	\$ 830,870.25	\$ -	\$ 325,000.00	\$ 968,469.40	\$ 765,000.00
415.000	Fair Commercial Space Rental					
	Inside Space Rental	\$ 73,752.50	\$ -	\$ 27,500.00	\$ 2,000.00	\$ 70,000.00
	Outside Space Rental	\$ 49,385.00	\$ -	\$ 22,500.00	\$ 31,350.00	\$ 45,000.00
	Special Days Booth Rental	\$ -	\$ -	\$ -	\$ -	
	Total:	\$ 123,137.50	\$ -	\$ 50,000.00	\$ 33,350.00	\$ 115,000.00
420.000	Fair Concessions Revenue					
	Carnival Revenue	\$ 250,407.73	\$ -	\$ 125,000.00	\$ 282,857.43	\$ 250,000.00
	Carnival - Pre Sale	\$ 18,007.30	\$ -	\$ 17,017.83	\$ 52,530.00	\$ 50,000.00
	Food Concessions	\$ 328,517.59	\$ -	\$ 125,000.00	\$ 284,557.77	\$ 300,000.00
	Concessions - Ovations	\$ -	\$ -	\$ -	\$ -	
	Non Food Concessions	\$ -	\$ -	\$ -	\$ 770.00	
	Total:	\$ 596,932.62	\$ -	\$ 267,017.83	\$ 620,715.20	\$ 600,000.00
430.000	Fair Exhibits Revenue					
	Entry Fees	\$ 30,183.00	\$ 1.00	\$ 32,000.00	\$ 10,332.00	\$ 30,000.00
	Sponsored & Donated Awards	\$ 17,123.50	\$ -	\$ 17,500.00	\$ 5,350.00	\$ 15,000.00
	Exhibit Guide Revenue	\$ -	\$ -	\$ -	\$ -	
	Art Show Sales	\$ -	\$ -	\$ -	\$ 8,040.18	\$ 8,000.00
	Literary Arts - Anthology Book Sales	\$ -	\$ -	\$ -	\$ -	
	Entry Processing Fees	\$ 6,210.58	\$ -	\$ 400.00	\$ 175.00	\$ 500.00
	Lock Sales - Livestock	\$ -	\$ -	\$ -	\$ -	
	Livestock Insurance	\$ 1,715.00	\$ -	\$ 2,400.00	\$ 980.00	\$ 1,000.00
	Total:	\$ 55,232.08	\$ 1.00	\$ 52,300.00	\$ 24,877.18	\$ 54,500.00
470.000	Miscellaneous Fair Revenue					
	Parking	\$ 254,259.00	\$ -	\$ 100,000.00	\$ 251,295.00	\$ 250,000.00
	Fair Program Revenue	\$ -	\$ -	\$ -	\$ -	
	Utility Fee Reimbursement	\$ 1,300.00	\$ -	\$ 5,000.00	\$ -	\$ 5,000.00
	Permits & Insurance	\$ 8,970.00	\$ 799.25	\$ 5,000.00	\$ 2,712.00	\$ 5,000.00
	RV Parking/Camping	\$ 13,555.00	\$ -	\$ 7,500.00	\$ 12,490.00	\$ 15,000.00
	Other - Ticket Fees	\$ 46,544.90	\$ 6,086.70	\$ 20,000.00	\$ 149,986.50	\$ 70,000.00
	Sponsorships	\$ 208,140.00	\$ 18,000.00	\$ 200,000.00	\$ 113,830.00	\$ 200,000.00
	Total:	\$ 532,768.90	\$ 24,885.95	\$ 337,500.00	\$ 530,313.50	\$ 545,000.00
460.000	Staffing - COVID Response					
	Recovered Labor - COVID Related	\$ -	\$ 463,895.63	\$ 494,446.93	\$ 2,870,326.26	\$ 500,000.00
	Total:	\$ -	\$ 463,895.63	\$ 494,446.93	\$ 2,870,326.26	\$ 500,000.00



2495 S. Delaware Street
San Mateo, CA 94403
(650) 574-4347

		Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022
440.000	ESS - Food Service					
	Food Concessions - Facility	\$ 711,731.20	\$ 207,690.12	\$ 204,952.25	\$ 97,440.36	\$ 267,679.22
	Vending Machines	\$ 6,956.92	\$ 2,306.00	\$ 8,500.00	\$ 655.10	\$ 5,000.00
	Sub Contractors	\$ 254,889.00	\$ 10,737.20	\$ 5,000.00	\$ 118,460.62	\$ 300,000.00
	Food & Beverage - Jockey Club	\$ 358,058.60	\$ 127,109.57	\$ 200,000.00	\$ 58,597.53	\$ 300,000.00
	Food & Beverage - Fair	\$ 142,571.12	\$ -	\$ 10,000.00	\$ 214,235.62	\$ 150,000.00
	Catering - including all fees	\$ 1,304,634.49	\$ 154,023.14	\$ 512,910.00	\$ 28,228.00	\$ 700,000.00
	Buy Outs	\$ 160.83	\$ -	\$ -	\$ -	\$ -
	Other Income	\$ 9,115.77	\$ 15,350.19	\$ 1,000.00	\$ -	\$ 1,000.00
	Health Department Permits	\$ -	\$ -	\$ -	\$ -	\$ -
	Total:	\$ 2,788,117.93	\$ 517,216.22	\$ 942,362.25	\$ 517,617.23	\$ 1,723,679.22
459.000	Satellite Wagering Facility:					
	Admissions	\$ 411,703.00	\$ 214,608.25	\$ 300,000.00	\$ 265,750.00	\$ 393,899.08
	Track Commissions	\$ 887,767.23	\$ 347,094.98	\$ 660,000.00	\$ 401,328.66	\$ 835,374.37
	ADW Fees	\$ 794,565.89	\$ 1,100,570.37	\$ 880,000.00	\$ 1,213,259.14	\$ 845,597.75
	Publication Sales	\$ 257,226.63	\$ 85,931.96	\$ 190,000.00	\$ 98,002.35	\$ 206,464.07
	Concessions	\$ -	\$ -	\$ -	\$ -	\$ -
	Parking	\$ -	\$ -	\$ -	\$ -	\$ -
	Novelties & Souvenirs	\$ 405.49	\$ 110.05	\$ 150.00	\$ 224.71	\$ 350.00
	ComCheck/ATM/Lottery	\$ 136,113.05	\$ 40,212.58	\$ 75,000.00	\$ 42,362.00	\$ 88,760.26
	Promotional & Ads	\$ -	\$ -	\$ -	\$ -	\$ -
	Other Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Total:	\$ 2,487,781.29	\$ 1,788,528.19	\$ 2,105,150.00	\$ 2,020,926.86	\$ 2,370,445.53
480.000	ESS - Event Sales & Service					
	Rental of Buildings	\$ 2,061,787.02	\$ 2,364,812.07	\$ 1,847,283.31	\$ 3,310,306.84	\$ 1,891,387.50
	Rental Rebates	\$ (173,982.65)	\$ (52,981.50)	\$ -	\$ (3,349.28)	\$ -
	Rental of Grounds	\$ -	\$ -	\$ -	\$ -	\$ -
	Equipment Rental	\$ 255,878.83	\$ 101,955.12	\$ 37,579.00	\$ 99,678.00	\$ 118,769.50
	Parking Revenue	\$ 1,569,232.44	\$ 442,733.00	\$ 300,906.00	\$ 358,745.00	\$ 1,132,410.70
	RV Parking - Camping	\$ 112,000.00	\$ 25,710.87	\$ 5,000.00	\$ 1,900.00	\$ 2,900.00
	Monthly Parking Contracts	\$ 929,263.09	\$ 767,400.00	\$ 157,500.00	\$ 595,569.00	\$ 598,750.00
	Recovered Expenses	\$ 46,826.64	\$ 46,713.76	\$ -	\$ 40,746.89	\$ 18,939.14
	Labor	\$ 493,757.98	\$ 357,533.99	\$ 201,039.33	\$ 358,295.92	\$ 411,197.53
	Utilities	\$ 37,075.00	\$ -	\$ -	\$ -	\$ 4,500.00
	Trash	\$ 31,277.81	\$ 4,775.00	\$ -	\$ 29,145.00	\$ 45,100.00
	Damages	\$ 7,764.91	\$ 250.00	\$ -	\$ 2,856.25	\$ 350.00
	Equipment	\$ 29,752.92	\$ 98,036.50	\$ -	\$ 21,941.49	\$ -
	Security	\$ 221,170.29	\$ 195,985.48	\$ 71,734.96	\$ 216,438.14	\$ 253,934.26
	Miscellaneous Charges - Commissions	\$ -	\$ 57.96	\$ -	\$ 15.00	\$ -
	Phone	\$ -	\$ -	\$ -	\$ -	\$ -
	Electrical	\$ 79,168.80	\$ 19,352.44	\$ 7,500.00	\$ 7,827.56	\$ -
	Internet Fees	\$ 82,798.75	\$ 47,760.00	\$ 6,660.00	\$ 15,275.00	\$ 21,030.00
	Business License Fees	\$ 10,565.00	\$ 2,660.00	\$ -	\$ 3,005.00	\$ -
	CFSa Insurance	\$ 2,300.00	\$ 397.00	\$ -	\$ -	\$ -
	EMT Fees	\$ 49,613.63	\$ 35,446.50	\$ 7,930.00	\$ 17,514.54	\$ 13,780.00
	ATM Fees	\$ 4,922.00	\$ 244.00	\$ -	\$ -	\$ -
	Miscellaneous Fees	\$ -	\$ -	\$ -	\$ 582.00	\$ -
	Total:	\$ 5,851,172.46	\$ 4,458,842.19	\$ 2,643,132.60	\$ 5,076,492.35	\$ 4,513,048.63
490.000	Prior Year Revenue Adjustment					
		\$ (69,808.26)	\$ 8,235.64	\$ -	\$ (49,172.25)	\$ -



2495 S. Delaware Street
San Mateo, CA 94403
(650) 574-4347

		Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022
495.000	Other Operating Revenue					
	Interest Earnings	\$ 59,596.56	\$ 73,122.70	\$ 60,000.00	\$ 22,202.29	\$ 30,000.00
	Sponsorships - Non Fair	\$ -	\$ 100.00	\$ -	\$ -	
	Other	\$ 7,888.08	\$ 4,717.99	\$ 5,000.00	\$ -	
	Cell Phone Tower Commission	\$ 65,785.05	\$ 62,150.00	\$ 67,980.00	\$ 68,999.70	\$ 70,019.40
	Revenue Clearing	\$ -	\$ -	\$ -		
	Total:	\$ 133,269.69	\$ 140,090.69	\$ 132,980.00	\$ 91,201.99	\$ 100,019.40
	Total Revenue:	\$ 13,329,474.46	\$ 8,109,388.51	\$ 7,482,719.61	\$ 13,519,447.72	\$ 11,386,692.78
Expenses						
500.000	Administration:					
	Salaries & Wages - Full Time	\$ 901,246.46	\$ 621,618.41	\$ 582,409.14	\$ 608,692.92	\$ 927,438.36
	Salaries & Wages - Part Time	\$ 699.06	\$ 36,689.81	\$ 75,000.00	\$ 51,790.38	\$ 60,000.00
	Salaries & Wages - Overtime	\$ 14,570.53	\$ 10,411.95	\$ 5,000.00	\$ 19,662.27	\$ 15,000.00
	Payroll - Outside Agency	\$ 44,900.81	\$ -	\$ -	\$ -	
	Compensated Absences Expense	\$ 56,434.71	\$ (251,001.25)	\$ 10,000.00	\$ 14,592.58	\$ 31,453.05
	Employee Benefits	\$ 179,207.19	\$ 143,156.33	\$ 102,973.14	\$ 110,497.72	\$ 133,841.77
	Payroll Taxes	\$ 60,961.11	\$ 46,107.44	\$ 56,115.89	\$ 39,181.23	\$ 84,813.42
	Workers Compensation	\$ 56,675.95	\$ 30,754.10	\$ 39,444.55	\$ 30,880.75	\$ 78,995.07
	Professional Services	\$ 139,386.93	\$ 180,195.46	\$ 175,250.00	\$ 244,327.96	\$ 287,000.00
	Meeting Expenses	\$ 3,670.57	\$ 980.85	\$ 1,500.00	\$ -	\$ 1,500.00
	Traveling/Training	\$ 41,346.34	\$ 24,404.50	\$ 20,000.00	\$ 10,682.19	\$ 27,000.00
	Administration - Supplies & Expense	\$ 140,569.03	\$ 113,648.32	\$ 125,000.00	\$ 194,576.23	\$ 125,000.00
	Telephone & Postage	\$ 80,993.62	\$ 62,602.58	\$ 80,000.00	\$ 86,962.13	\$ 90,000.00
	Dues & Subscriptions	\$ 21,759.92	\$ 13,866.06	\$ 20,000.00	\$ 24,349.03	\$ 25,000.00
	Insurance	\$ 162,479.99	\$ 101,942.78	\$ 139,000.00	\$ 150,909.28	\$ 160,000.00
	Other Expenses	\$ 1,918.00	\$ 18.36	\$ -	\$ -	\$ -
	Bank Fees	\$ 3,161.01	\$ 1,846.05	\$ 3,000.00	\$ 3,730.34	\$ 4,000.00
	Payroll Fees	\$ 35,859.69	\$ 28,651.41	\$ 18,000.00	\$ 28,218.42	\$ 30,000.00
	Finance Charges	\$ 5,138.67	\$ 1,878.73	\$ 2,000.00	\$ -	\$ -
	Merchant Acceptance Card Fees	\$ 40,377.26	\$ 7,944.96	\$ 20,000.00	\$ 17,314.14	\$ 20,000.00
	Unemployment Insurance	\$ 35,470.45	\$ 159,060.94	\$ 75,000.00	\$ 70,333.72	\$ 75,000.00
	Audit Expense	\$ 21,633.37	\$ 23,599.37	\$ 24,000.00	\$ 12,800.00	\$ 15,000.00
	Special Projects	\$ -	\$ -	\$ -	\$ -	
	Current Year Bad Debt Expense	\$ 5,225.00	\$ 17,749.35	\$ -	\$ 4,455.99	\$ -
	Total:	\$ 2,053,685.67	\$ 1,376,126.51	\$ 1,573,692.72	\$ 1,723,957.28	\$ 2,191,041.66
520.000	Maintenance & General Operations					
	Salaries & Wages - Full Time	\$ 1,005,971.63	\$ 950,788.07	\$ 824,080.26	\$ 866,905.15	\$ 831,045.14
	Salaries & Wages - Part Time	\$ (2,716.99)	\$ -	\$ -	\$ -	\$ 2,500.00
	Salaries & Wages - Overtime	\$ 36,390.54	\$ 8,494.58	\$ 10,000.00	\$ 34,702.50	\$ 30,000.00
	Payroll Outside Agency	\$ -	\$ -	\$ -	\$ -	
	Employee Benefits	\$ 294,974.45	\$ 276,263.37	\$ 206,112.93	\$ 224,092.04	\$ 221,192.47
	Payroll Taxes	\$ 77,972.28	\$ 68,912.31	\$ 71,435.94	\$ 65,145.42	\$ 72,076.65
	Workers Compensation Insurance	\$ 66,416.01	\$ 55,899.31	\$ 49,564.82	\$ 47,225.37	\$ 66,683.61
	Professional Services	\$ 82,012.49	\$ 48,066.28	\$ 34,694.00	\$ 114,453.77	\$ 106,000.00
	Maintenance - Admin Expenses	\$ 14,746.05	\$ 9,020.51	\$ 10,000.00	\$ 8,660.54	\$ 10,000.00
	Rent - Equipment	\$ 19,552.07	\$ 3,124.63	\$ 5,000.00	\$ 1,264.10	\$ 5,000.00
	Temporary Electrical	\$ -	\$ -	\$ -	\$ -	
	Utilities	\$ 437,669.16	\$ 312,051.33	\$ 375,000.00	\$ 460,300.70	\$ 450,000.00
	Equipment Repairs & Maintenance	\$ 102,224.13	\$ 30,612.87	\$ 50,000.00	\$ 39,052.35	\$ 50,000.00
	Facilities Maintenance - Supplies & Ex	\$ 99,397.60	\$ 63,595.43	\$ 80,000.00	\$ 62,850.71	\$ 80,000.00
	Trash Removal	\$ 59,916.71	\$ 24,214.70	\$ 30,000.00	\$ 49,981.05	\$ 50,000.00
	Total:	\$ 2,294,526.13	\$ 1,851,043.39	\$ 1,745,887.95	\$ 1,974,633.70	\$ 1,974,497.88



2495 S. Delaware Street
San Mateo, CA 94403
(650) 574-4347

		Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022
540.000	Fair Administration & Marketing					
	Salaries & Wages - Full Time	\$ 132,374.86	\$ 123,887.53	\$ 102,600.11	\$ 125,944.42	\$ 167,158.97
	Salaries & Wages - Part Time	\$ 12,867.38	\$ 768.00	\$ 14,500.00	\$ 7,856.00	\$ 17,500.00
	Salaries & Wages - Overtime	\$ 7,863.62	\$ 18.76	\$ -	\$ 858.00	\$ 1,000.00
	Employee Benefits	\$ 27,333.20	\$ 28,958.28	\$ 26,579.08	\$ 32,287.59	\$ 30,170.87
	Payroll Taxes	\$ 11,534.44	\$ 9,318.06	\$ 9,984.16	\$ 9,161.49	\$ 15,798.00
	Workers Compensation Insurance	\$ 9,515.06	\$ 7,267.35	\$ 7,026.01	\$ 6,519.27	\$ 14,772.72
	Professional Services - Fair	\$ 162,106.65	\$ 52,596.25	\$ 46,000.00	\$ 54,989.75	\$ 16,000.00
	Supplies & Expense	\$ 3,393.51	\$ 2,939.19	\$ 5,000.00	\$ 652.56	\$ 10,000.00
	Advertising - Fair	\$ 211,125.31	\$ 1,325.00	\$ 88,125.00	\$ 168,491.44	\$ 300,000.00
	Travel - Training	\$ -	\$ 495.00	\$ -	\$ 2,000.00	\$ 5,000.00
	Promotional	\$ 5,002.59	\$ 225.44	\$ 1,000.00	\$ 17.85	\$ 5,000.00
	Public Relations	\$ -	\$ 2,630.00	\$ -	\$ -	\$ 5,000.00
	Pre Fair Events	\$ 11,678.54	\$ -	\$ -	\$ -	\$ 10,000.00
	Sponsorship	\$ 54,216.34	\$ 17,944.56	\$ -	\$ 22,298.69	\$ 50,000.00
	Credit for Promotional Expense	\$ (10,000.00)	\$ -	\$ (10,000.00)	\$ (10,000.00)	\$ (10,000.00)
	Total:	\$ 639,011.50	\$ 248,373.42	\$ 290,814.36	\$ 421,077.06	\$ 637,400.55
560.000	Fair Attendance Operations					
	Salaries & Wages - Full Time	\$ 10,114.27	\$ -	\$ -	\$ -	\$ -
	Salaries & Wages - Part Time	\$ 19,067.13	\$ -	\$ 32,020.00	\$ 37,132.16	\$ 52,120.00
	Employee Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
	Payroll Taxes	\$ 2,139.65	\$ -	\$ 2,449.53	\$ 2,685.57	\$ 3,987.18
	Workers Compensation Insurance	\$ -	\$ -	\$ 2,281.20	\$ 271.71	\$ 4,529.60
	Professional Services - Contract	\$ 180,475.03	\$ 2,500.00	\$ 143,800.00	\$ 200,603.00	\$ 224,500.00
	Supplies & Expense	\$ 143,249.75	\$ 296.60	\$ 52,878.63	\$ 166,549.49	\$ 175,000.00
	Other	\$ 4,936.00	\$ -	\$ 5,750.00	\$ 5,001.80	\$ 5,000.00
	Parties/Picnics for Groups	\$ -	\$ -	\$ -	\$ -	\$ -
	Fair Decorations - General	\$ 7,610.21	\$ -	\$ 4,000.00	\$ 1,599.50	\$ 4,000.00
	Total:	\$ 367,592.04	\$ 2,796.60	\$ 243,179.36	\$ 413,843.23	\$ 469,136.78
570.000	Miscellaneous Fair Expense					
	Parking Lot - Salaries & Wages	\$ 14,733.15	\$ -	\$ 10,560.00	\$ 27,622.48	\$ 33,660.00
	Payroll Taxes, WC, Benefits	\$ -	\$ -	\$ 1,441.44	\$ 2,113.12	\$ 5,267.79
	Program Expense	\$ -	\$ -	\$ -	\$ -	\$ -
	Utility Fees	\$ 32,294.26	\$ -	\$ -	\$ -	\$ -
	Permits & Insurance	\$ 1,510.25	\$ 20,000.00	\$ 2,500.00	\$ 4,127.00	\$ 4,500.00
	Merchant Card Acceptance Fees	\$ 17,481.59	\$ 315.00	\$ 8,500.00	\$ 36,656.47	\$ 40,000.00
	Commercial & Concession Expense	\$ 7,954.00	\$ -	\$ -	\$ -	\$ -
	Tent & Booth Rental	\$ 35,562.30	\$ -	\$ 20,000.00	\$ 18,313.90	\$ 35,000.00
	Wages	\$ -	\$ -	\$ -	\$ -	\$ -
	Pro Services	\$ 18,200.00	\$ -	\$ 10,000.00	\$ 18,950.00	\$ 19,500.00
	Total:	\$ 127,735.55	\$ 20,315.00	\$ 53,001.44	\$ 107,782.97	\$ 137,927.79
580.000	Fair Premium Expense (Prizes)					
	Cash Awards	\$ 53,206.00	\$ -	\$ 25,000.00	\$ 21,298.00	\$ 60,000.00
	Trophies, medals & ribbons	\$ 5,328.15	\$ -	\$ 2,500.00	\$ 1,749.90	\$ 6,000.00
	Sponsored Cash Awards	\$ -	\$ -	\$ -	\$ -	\$ -
	Sponsored trophies, medals & ribbons	\$ 4,141.83	\$ -	\$ 2,500.00	\$ 2,361.64	\$ 4,000.00
	Other	\$ -	\$ -	\$ -	\$ -	\$ -
	Total:	\$ 62,675.98	\$ -	\$ 30,000.00	\$ 25,409.54	\$ 70,000.00



2495 S. Delaware Street
San Mateo, CA 94403
(650) 574-4347

		Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022
630.000	Fair Exhibits (Competitive)					
	Wages - Full Time	\$ 26,938.04	\$ -	\$ -	\$ -	
	Wages - Part Time	\$ 63,622.55	\$ 16,926.25	\$ 47,950.00	\$ 57,099.23	\$ 119,000.00
	Employee Benefits	\$ 1,851.24	\$ 829.05	\$ -	\$ 911.84	\$ -
	Payroll Taxes	\$ 6,930.78	\$ 1,294.95	\$ 3,668.18	\$ 4,260.88	\$ 9,103.50
	Workers Compensation	\$ 1,733.78	\$ 989.57	\$ 2,877.00	\$ 272.38	\$ 9,520.00
	Judges	\$ 9,079.67	\$ -	\$ 8,475.00	\$ 2,988.96	\$ 13,550.00
	Professional Services	\$ 39,821.24	\$ 4,750.20	\$ 18,600.00	\$ 32,454.82	\$ 2,500.00
	Supplies & Expense	\$ 26,415.62	\$ 8,132.14	\$ 19,588.00	\$ 14,920.68	\$ 34,613.00
	Tent & Booth Rental	\$ 15,167.00	\$ -	\$ -	\$ 19,826.00	\$ 20,000.00
	Decorations	\$ -	\$ -	\$ -	\$ 2,503.73	\$ 5,000.00
	Exhibit Guidebook	\$ 6,082.20	\$ 5,929.43	\$ 5,000.00	\$ -	\$ 6,000.00
	Other	\$ (0.45)	\$ -	\$ -	\$ -	
	Art Show - Payment to Seller	\$ 4,484.00	\$ -	\$ -	\$ 7,043.20	\$ 7,000.00
	Investment in Durable Goods - Special	\$ -	\$ -	\$ -	\$ -	
	Total:	\$ 202,125.67	\$ 38,851.59	\$ 106,158.18	\$ 142,281.72	\$ 226,286.50
660.000	Fair Entertainment					
	Salaries & Wages	\$ 2,275.50	\$ -	\$ -	\$ -	\$ 3,000.00
	Benefits	\$ (5.50)	\$ -	\$ -	\$ -	
	Payroll Taxes	\$ 174.07	\$ -	\$ -	\$ -	\$ 229.50
	Workers Compensation Insurance	\$ -	\$ -	\$ -	\$ -	\$ 240.00
	Professional Services	\$ 199,704.31	\$ 40,000.00	\$ 57,825.00	\$ 117,732.00	\$ 133,692.00
	Supplies & Expense	\$ 2,572.41	\$ -	\$ -	\$ 3,999.76	\$ 5,000.00
	Grounds Acts & Entertainment	\$ 170,229.00	\$ -	\$ 20,000.00	\$ 185,235.00	\$ 150,000.00
	Grandstand Entertainment	\$ 311,500.00	\$ -	\$ 75,000.00	\$ -	\$ 200,000.00
	Other	\$ -	\$ -	\$ -	\$ -	
	Total:	\$ 686,449.79	\$ 40,000.00	\$ 152,825.00	\$ 306,966.76	\$ 492,161.50
550.000	COVID Response					
	Salaries & Wages - County	\$ -	\$ 338,128.13	\$ 305,760.00	\$ 2,059,715.82	\$ 337,185.00
	Employee Benefits - County	\$ -	\$ 6,129.24	\$ 112,848.00	\$ 224,721.69	\$ 68,945.27
	Payroll Taxes - County	\$ -	\$ 17,848.21	\$ 26,448.24	\$ 147,731.33	\$ 29,166.50
	Workers Comp Insurance - County	\$ -	\$ 18,956.30	\$ 18,345.60	\$ 115,588.87	\$ 26,974.80
	Salaries & Wages - Sutter	\$ -	\$ -	\$ -	\$ 319,711.84	\$ -
	Employee Benefits - Sutter	\$ -	\$ -	\$ -	\$ 5,717.95	\$ -
	Payroll Taxes - Sutter	\$ -	\$ -	\$ -	\$ 26,914.54	\$ -
	Workers Comp Insurance - Sutter	\$ -	\$ -	\$ -	\$ 14,816.11	\$ -
	Supplies & Expense	\$ -	\$ 75.00	\$ 5,000.00	\$ 62,669.94	\$ 5,000.00
	Miscellaneous	\$ -	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00
	Total	\$ -	\$ 381,136.88	\$ 470,901.84	\$ 2,977,588.09	\$ 469,771.58



2495 S. Delaware Street
San Mateo, CA 94403
(650) 574-4347

		Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022
590.000	Event Sales & Service Expense					
	Salaries & Wages - Full Time	\$ 610,736.32	\$ 382,718.77	\$ 474,023.73	\$ 207,672.74	\$ 315,510.51
	Salaries & Wages - Part Time	\$ 296,294.75	\$ 158,541.95	\$ 157,600.00	\$ 100,519.99	\$ 315,100.00
	Employee Benefits	\$ 114,151.04	\$ 81,249.02	\$ 66,761.88	\$ 31,475.05	\$ 69,495.87
	Payroll Taxes	\$ 61,019.37	\$ 36,614.23	\$ 53,059.45	\$ 22,359.32	\$ 51,396.81
	Workers Compensation Insurance	\$ 58,835.30	\$ 31,541.30	\$ 37,897.42	\$ 14,847.84	\$ 50,448.84
	Professional Services	\$ 13,912.25	\$ 100.00	\$ -	\$ -	
	Payroll Outside Agency	\$ -	\$ -	\$ -	\$ -	
	Employee Meals	\$ 2,532.98	\$ -	\$ 5,000.00	\$ -	\$ 5,000.00
	Supplies & Expense	\$ 1,759.86	\$ 2,001.32	\$ -	\$ 159.93	\$ 5,000.00
	Miscellaneous	\$ 1,367.38	\$ 5,904.92	\$ 1,000.00	\$ 722.00	\$ 1,000.00
	Merchant Acceptance Fees	\$ 22,511.49	\$ 18,754.45	\$ 20,000.00	\$ -	\$ 20,000.00
	Outside Services	\$ 3,160.93	\$ -	\$ -	\$ -	
	Equipment Rent	\$ 45,572.13	\$ 92,329.76	\$ 30,000.00	\$ 28,167.29	\$ 40,000.00
	Security/Law Enforcement	\$ 163,881.12	\$ 34,878.10	\$ 60,000.00	\$ 213,800.41	\$ 200,000.00
	Insurance	\$ 2,300.00	\$ -	\$ 1,500.00	\$ -	\$ 1,500.00
	Business License Fees	\$ 10,529.00	\$ 1,279.00	\$ 5,000.00	\$ 3,025.00	\$ 13,000.00
	EMT Services	\$ 39,413.75	\$ 11,540.25	\$ 5,000.00	\$ 2,790.00	\$ 30,000.00
	Other Outside Services	\$ 170,257.74	\$ 68,532.50	\$ 87,500.00	\$ 162,683.75	\$ 160,000.00
	IT Installation/Support	\$ 53,238.00	\$ -	\$ -	\$ -	\$ 30,000.00
	Labor - Other	\$ 4,981.50	\$ -	\$ -	\$ -	\$ 5,000.00
	Covid Expenses - Reimbursable	\$ -	\$ 263,866.78	\$ 25,000.00	\$ -	\$ -
	Parking	\$ 54,681.38	\$ 18,961.25	\$ 25,000.00	\$ 30,412.14	\$ 55,000.00
	Marketing & Advertising	\$ 44,569.00	\$ 8,449.06	\$ 60,500.00	\$ 155,663.28	\$ 80,500.00
	Total:	\$ 1,775,705.29	\$ 1,217,262.66	\$ 1,114,842.48	\$ 974,298.74	\$ 1,447,952.03
640.000	Food Service - ESS					
	Salaries & Wages - Full Time	\$ 468,417.25	\$ 246,134.93	\$ 142,041.64	\$ 25,296.55	\$ 228,855.50
	Wages - Part Time	\$ 113,283.65	\$ 72,094.46	\$ 255,200.00	\$ 25,095.85	\$ 363,100.00
	Wages - Overtime	\$ 36,502.09	\$ 9,209.79	\$ -	\$ 6,605.84	
	Payroll - Outside Agency	\$ 166,569.01	\$ 25,065.48	\$ -	\$ -	
	Employee Benefits	\$ 46,271.63	\$ 34,781.26	\$ 9,488.04	\$ 3,756.80	\$ 47,117.76
	Payroll Taxes	\$ 50,182.25	\$ 25,141.27	\$ 31,809.40	\$ 3,945.76	\$ 47,573.15
	Workers Compensation Insurance	\$ 39,819.29	\$ 19,120.76	\$ 23,834.50	\$ 2,859.47	\$ 47,356.44
	Professional Services	\$ 15,632.65	\$ 1,900.26	\$ 500.00	\$ 98,611.15	\$ 21,800.00
	Product - Concessions	\$ 222,834.47	\$ 48,652.24	\$ 55,000.00	\$ 65,760.33	\$ 200,000.00
	Product - Jockey Club	\$ 95,674.57	\$ 25,424.08	\$ 50,000.00	\$ 11,884.30	\$ 100,000.00
	Product - Catering	\$ 164,064.86	\$ 16,827.34	\$ 30,000.00	\$ 1,519.58	\$ 150,000.00
	Supplies - Direct - Ice co2	\$ 11,604.79	\$ 1,861.48	\$ 5,000.00	\$ 2,847.77	\$ 15,000.00
	Supplies - Paper/Cleaning	\$ 76,112.60	\$ 18,582.50	\$ 10,000.00	\$ 1,684.64	\$ 65,000.00
	Supplies - All Other	\$ 53,587.31	\$ 28,305.09	\$ 20,000.00	\$ 21,583.61	\$ 70,000.00
	Equipment/Uniforms	\$ 34,537.92	\$ 6,183.26	\$ 2,500.00	\$ 6,731.07	\$ 50,000.00
	Advertising/Meals/Travel	\$ 6,152.55	\$ 1,092.55	\$ 1,000.00	\$ -	\$ 5,000.00
	Equipment - Small wares	\$ 26,647.09	\$ 19,661.71	\$ 15,000.00	\$ 20,935.34	\$ 25,000.00
	Miscellaneous	\$ (15.00)	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00
	Cash Over/short	\$ -	\$ -	\$ -	\$ -	
	Total	\$ 1,627,878.98	\$ 600,038.46	\$ 653,873.58	\$ 299,118.06	\$ 1,438,302.85



2495 S. Delaware Street
San Mateo, CA 94403
(650) 574-4347

		Actual 2019	Actual 2020	Budget 2021	Estimated 2021	Proposed 2022
659.000	Satellite Wagering Facility					
	Labor Costs	\$ 746,609.84	\$ 481,596.46	\$ 251,713.61	\$ 197,156.58	\$ 174,934.00
	Employee Benefits	\$ 205,501.60	\$ 116,682.18	\$ 83,368.65	\$ 54,870.44	\$ 66,408.64
	Payroll Taxes	\$ 55,014.57	\$ 36,715.75	\$ 21,773.23	\$ 14,911.72	\$ 15,031.79
	Workers Compensation	\$ 50,001.09	\$ 28,117.72	\$ 15,102.82	\$ 10,399.25	\$ 13,994.72
	Travel, Training, Entertainment	\$ -	\$ -	\$ -	\$ -	
	Management Time	\$ -	\$ -	\$ -	\$ -	
	Professional Services	\$ 7,869.25	\$ 96,214.57	\$ 143,344.00	\$ 278,683.58	\$ 251,000.00
	Publicity & Marketing	\$ 1,655.00	\$ 665.00	\$ 1,000.00	\$ -	\$ 1,000.00
	Supplies & Expense - General	\$ 33,184.29	\$ 67,211.62	\$ 20,000.00	\$ 24,660.83	\$ 30,000.00
	Supplies & Expense - Forms	\$ 231,657.03	\$ 77,402.17	\$ 115,828.52	\$ 95,395.52	\$ 190,000.00
	Supplies & Expense - Lottery	\$ 86,126.92	\$ 35,186.50	\$ 43,063.46	\$ 1,500.00	\$ 50,000.00
	Supplies & Expense - Utilities	\$ 36,833.29	\$ 31,166.30	\$ 30,000.00	\$ -	\$ -
	Supplies & Expense - CHRB/CARF	\$ 21,740.00	\$ 21,955.00	\$ 21,588.00	\$ 26,987.50	\$ 27,500.00
	Miscellaneous	\$ -	\$ 510.85	\$ -	\$ 1,219.60	\$ 1,000.00
	Prior Year Expenditure/Cash +/-	\$ -	\$ -	\$ -	\$ -	\$ -
	Equipment Replacement/Sinking F	\$ 2,707.41	\$ 13,018.37	\$ 10,000.00	\$ 5,788.77	\$ 10,000.00
	Total:	\$ 1,478,900.29	\$ 1,006,442.49	\$ 756,782.29	\$ 711,573.79	\$ 830,869.15
720.000	Equipment & Improvements					
	Equipment	\$ 110,385.98	\$ 32,092.70	\$ 20,000.00	\$ 315,362.03	\$ 500,000.00
	Improvements - County Assets	\$ 311,438.14	\$ 210,984.64	\$ 100,000.00	\$ 231,500.90	\$ 400,000.00
	Total:	\$ 421,824.12	\$ 243,077.34	\$ 120,000.00	\$ 546,862.93	\$ 900,000.00
800.000	Prior Year Expense Adjustments	\$ (22,137.49)	\$ 47,455.18	\$ -	\$ 14,590.24	\$ -
850.000	Cash over/short	\$ (7,533.21)	\$ (884.66)	\$ -	\$ 3,369.20	\$ -
940.000	Other Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Operating Revenues:	\$ 13,329,474.46	\$ 8,109,388.51	\$ 7,482,719.61	\$ 13,519,447.72	\$ 11,386,692.78
	Total Operating Expenses:	\$ 11,708,440.31	\$ 7,072,034.86	\$ 7,311,959.20	\$ 10,643,353.31	\$ 11,285,348.26
	Operating Profit/Loss	\$ 1,621,034.15	\$ 1,037,353.65	\$ 170,760.41	\$ 2,876,094.41	\$ 101,344.52
900.000	Depreciation Expense	\$ 844,285.42	\$ 707,846.68	\$ 226,756.29	\$ 226,756.29	\$ 501,274.65
	Profit/Loss	\$ 776,748.73	\$ 329,506.97	\$ (55,995.88)	\$ 2,649,338.12	\$ (399,930.13)